

P11 Financial Position

1. Total Forecast Outturn Position

Heading	Period 7	Period 8	Period 9	Period 10	Period 11	Notes re period 11
	£m	£m	£m	£m	£m	
Staffing	0.732	1.045	1.485	1.556	1.990	The contract change request relates to the pay award funding of £1.007m and the innovate teams of £1.087m. Staffing bud forecasting to overspend by a further £2m due to the continued pressure on recruitment and use of agency staff and the in vacancy factor of £3.269m and a reduction in the income being received through the Supporting Families payment by resul This has previously been flagged as a risk (£392k)
Placements (Including Mother and Baby)	20.199	20.952	23.307	24.005	24.225	See Placements detail.
Transport	0.173	0.173	0.523	0.802	0.802	Invoices received to November 2023, estimated future costs provided by councils transport team. Reflecting the increases in inflation above the contract sum relating to transport provision and demand Forecast information p the councils
Other	0.311	0.313	0.313	0.497	0.574	Increased costs in childrens homes to ensure minimum staffing levels are maintained
Total	21.415	22.483	25.628	26.860	27.591	
Additional In year Funding	2.094	2.094	2.094	2.094	2.094	Additional funding for pay award and additional social work capacity
Additional Costs outside Contract Sum	0.725	0.725	0.725	0.725	0.725	
ICB Income in Dispute	3.616	1.499	1.222	1.222	1.222	A meeting is to be held with the ICB in April, this has been delayed following the SEND inspections. All informatio sent to support the claims.
Total	27.85	26.801	29.670	30.901	31.632	



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Contract Sum Budget Heading	Original Contract sum £000's	Contract Change Requests £000's	Revised Contract sum £000's	Projected Outturn Position £000's	Variance £000's	M'ment from P10	Notes
						£000's	
Staffing	49,732	2,094	51,826	53,816	1,990	434	The contract change request relates to the pay award funding of £1.007m and the innovate teams of £1.087m. Staffing budgets are forecasting to overspend by a further £2m due to the continued pressure on recruitment and use of agency staff and the inherited vacancy factor of £3.269m and a reduction in the income being received through the Supporting Families payment by results funding. This has previously been flagged as a risk (£392k)
Other Non-staffing Costs	358	0	358	358	0	0	Continued review of non-essential spend and reviews or mileage arrangements through the use of technology and utilisation of multi sites.
Placements	66,286	0	66,286	90,511	24,225	219	See detailed analysis in this report.
Contracts	5,001	0	5,001	5,001	0	0	Risk around above inflation cost for contracts. Impact of continuation of short breaks contract.
Children's Homes	3,767	0	3,767	4,058	291	77	Increased staffing projection to maintain staffing ratios. The majority of the budget pressure relates to Arnold house due to the level of staffing required to meet the complex needs of young people resident in this provision. Phoenix House has also incurred additional agency costs this year to cover maternity leave of the service manager.
Legal	4,788	0	4,788	5,298	510	0	Forecast at current demand levels. Risk remains around increasing fee rates and shareholders status.
Adoption	7,776	0	7,776	7,733	-43	0	Implementation of ombudsman's decision is factored into all projections. All historic payments have been made and included into the projection.
Transport	2,870	0	2,870	3,672	802	0	Based on current information provided through Transport SLA. Risk around increasing demand and above than budgeted inflation costs. The increased expenditure relates to increased demand for Transport.
Other Care	5,889	0	5,889	5,980	91	0	Current service reviews, risks around increasing demand and Joint funding arrangements with Health.
NCT Central	-762	0	-762	-1,037	-275	0	Risks around funding of demand led pressures and passporting of Funding. Delays in receipt of this funding will impact on the ability to continue investment.
Support Services	5,233	0	5,233	5,233	0	0	Figure provided by the Local Authorities for the delivery of the services to the Trust including the occupation of buildings. A review will take place of all services prior to the agreement of the 2024/25 contract sum negotiations.
Total	150,938	2,094	153,032	180,623	27,591	730	

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Impact on Councils

Area	Value
NCT P11 total forecast outturn position	£31.632m
Total	£31.632m
Items not reported in forecast	
Additional Red RAG'd savings not included in P11 forecast	£0.200m
22/23 – Part year impact of H&S and L&D TUPE'd to NCT. Reduced from SS but not included in NCT contract sum.	£0.208m
23/24 – Full year impact of H&S and L&D TUPE'd to NCT. Reduced from SS but not included in NCT contract sum.	£0.500m
Total items not reported	£0.908m
Total variance impact on Councils	£32.540m <i>Increase of £1.439m from P10</i>

P11 Financial Position

P11 Savings

Savings Proposals	SRO	2023/24	Red	Amber	Green	Mitigations	Total (A,G,M)	Comments
		£'000						
Review of Social Care transport, journey planning and contact through the Asset a management strategy	Andrew Tagg	100	0	100	0	0	100	Working with external providers to ensure providers are delivering transport as part of there weekly fee charges. Development of local provision to remove transport costs.
Review of placements supply (Homes)	Louise De Chiara	600	0	0	600	0	600	Based on current schedule of children's Homes places coming on stream. Additional capacity above savings target, linked to Circle to Success project savings as more local provision is developed to reduce reliance on the independent sector
Increase provision in supported accommodation	Louise De Chiara	240	0	0	240	0	240	Additional capacity for supported accommodation to reduce the costs in provision through the private sector. Partnership with the university underway
Review of Business Operations	Andrew Tagg	70	0	0	70	0	70	Part of the business admin review to more from a centralised model to direct service level , reducing management costs
Review of Children's Legal Costs	Olivia Ives	100	0	0	100	0	100	Ongoing implementation of best practice following the review undertaken in Nov 2022
Review of Contracts	Louise De Chiara	100	0	0	100	0	100	Review of contracts
Asset Management Strategy	Colin Foster	200	200	0	0	0	200	The property savings set for 2023/24 relating to One Angel Square are not been achieved this year and therefore this saving proposal has been changed to red. This pressure is not included in the P10 forecast.

P11 Financial Position

P11 Savings

Increase in In house Fostering	Olivia Ives	620	620	0	0	0	620	A coordinated plan aimed at increasing the capacity and utilisation of existing carers. Review of the capacity of the current operating model to recruit and support a larger inhouse foster carer community. Creation of a new Foster Friendly Offer with contributions from the wider partnership. Revised comms and marketing plan aligned to a modern fostering agency. Capital plan to support carers.
Review of External placements to develop effective Joint Funding Commissioning	Olivia Ives/Andrew Tagg	627	627	0	0	0	627	Review terms of reference for the Multi Agency Resource panel. Agree a joint funding protocol with partners (Health and Education). Identification of Cohort and develop pipeline of cases for MARP. Revised and improved referral process. QA process for MARP cases
Review of Care provision	Olivia Ives	200	0	0	200	0	200	Review of care packages and continued work with Health partners around funding packages. Focus work on DCT packages
Review of Non Essential Budgets including mileage, supplies and provisions.	Andrew Tagg	50	0	0	50	0	50	Review of non essential spend through improved governance arrangements. Review of non essential travel
Review of Learning Development/ Social work academy	Louise De Chiara	65	0	0	65	0	65	Coordination of Social work academy and learning and development functions
Implementation of treasury management strategy	Andrew Tagg	900	0	0	900	0	900	£13m currently in investment. Payment of outstanding income and demand led pressures will allow the investment to £20m to achieve the remaining target. Timely passporting of grants and in year pressures will impact on delivery.
TOTAL		3,872	1,447	100	2,325	0	3,872	
Additional Valuing care (see NCT 3b)	Olivia Ives	3,200	0	1,070	2,130	0	3,200	See Valuing care programme board savings delivery forecast. Delivery based on medium assurance delivery. Potential mitigation from review of packages
Supporting families to stay together - valuing care (see NCT 18)	Debbie Lloyd	600	0	0	600	0	600	valuing care programme - cost avoidance element of the programme
TOTAL SAVINGS		7,672	1,447	1,170	5,055	0	7,672	

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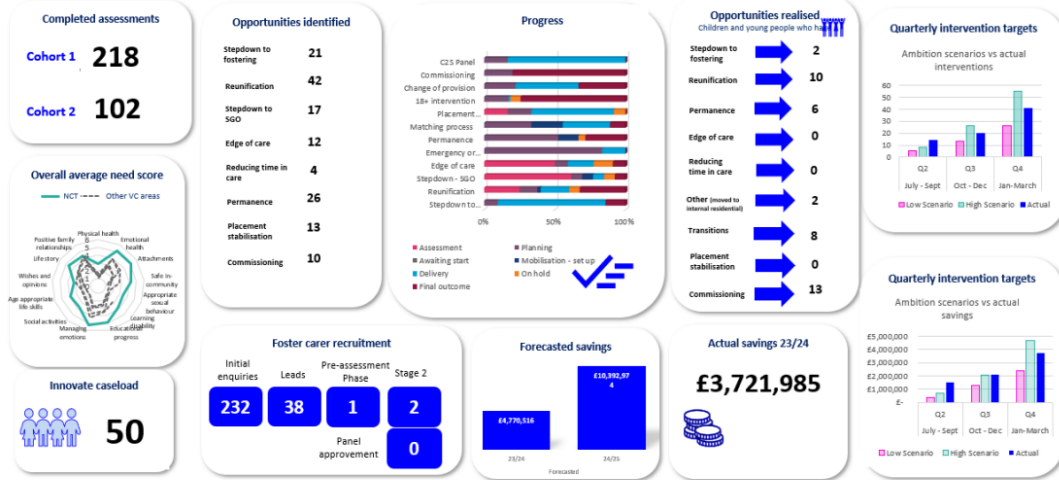
As reported to C2S Board on T&E Board on 16th April 2024



Circle to Success



Summary dashboard



2023/24

- £3.722m actual savings delivered against a £3.8m target.
- £1m savings still flagged as Amber by NCT in P11 report due to a number of factors including young people in C2S who have moved into internal childrens homes and blocked 1 or more beds.

2024/25

- The Contract Sum for 24/25 details savings of £4.049m for C2S.
- C2S Board are forecasting savings of £8.072m an increase of £4.023m above that included in the Contract Sum